

Employee Handbook Travaux, Inc.

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Mission Statement

Travaux Inc. (Travaux) founded in 2015, Travaux's mission is to serve as the real estate development arm of The Housing Authority of the City of Milwaukee (TRAVAUX), created for the purpose of developing, constructing, and managing a continuum of housing options and mixed-use development for the affordable and market rate real estate market.

Travaux Inc. is a real estate provider with a social mission.

Vision Statement

Travaux will build a broad-based real estate development practice first concentrating in its initial geographic and product type strengths but ultimately not limited by traditional housing agency practices and products.

From the Staff of the Human Resource Department

For those of you already employed here and to those new to the Organization, welcome to Travaux. We hope you enjoy the working environment.

This is your employee handbook. This handbook is meant to be an informative guide to the policies, procedures, and benefits connected with your employment relationship at Travaux. By acquainting yourself with this handbook, you will have a better understanding of what the people we serve expect from us, what management expects of you as an employee, and what you may expect from Travaux as your employer.

If you do not understand something in this handbook, please ask about it. We hope you will find that we are a welcoming group of people. We want you to feel quickly at home here. You are now part of an Organization that has grown through the wholehearted efforts of every person who has worked here, and who works here now.

This employee handbook will be updated and modified from time-to-time to keep it current with the ever changing conditions of our operations. What does not change is our belief that all of us who earn our livelihood here do so by serving the beneficiaries and their families we work with to the best of our ability on every task we perform. The continued work of our agency relies on the satisfaction of the people and families we work with.

We hope you will be happy in your employment relationship with us. In our opinion, the most difficult challenges to resolve are those we do not know about. Accordingly, please know management welcomes your ideas, suggestions, concerns, observations or dissatisfactions about the operation of the Agency. Management welcomes the opportunity to listen to your observations. We are certain it is this type of teamwork that will result in the continuing development of Travaux as a responsible, dependable Agency through which together we can serve the population we were appointed to assist.

Scope Of Manual

Our goal is to achieve a place of employment that creates a positive and productive work environment that meets the needs of our community. To help us achieve this goal, we have put together this manual for you. This manual, however, may not be all-inclusive, so please consult with your supervisor for an explanation of relevant policies and procedures not contained in this manual. This manual is intended to generally apply to all Travaux Inc. personnel.

The language used in this Handbook is not intended to create, nor is it to be construed to constitute, an employment contract or promise between Travaux and any one or all of its employees. Travaux retains, in full, the right to change or revoke any of the policies outlined in this Handbook at any time, and may do so with or without prior notice, at its sole discretion. Employment with Travaux is for no definite period and may be terminated by the employee or Travaux at any time, with or without notice or cause. Only the Travaux Board of Commissioners or the Executive Director will have the authority to bind Travaux to contracts that modify this at-will relationship. Absent such modifications, the at-will nature of the employment relationship cannot be altered.

Finally, this handbook supersedes any and all previous handbooks, policies and promises, expressed or implied, and can only be amended or modified in writing, signed by the Travaux Board of Commissioners or the Executive Director. We hope you find this handbook to be informative. If there are further questions, we encourage you to ask your supervisor.

We wish you the best of luck and success in your position and hope that your employment relationship with Travaux will be a rewarding experience.

Employment At-Will

Employment with Travaux is "at-will." This means that an employee can terminate his or her employment, or be terminated by Travaux, at any time with or without notice. Only the Executive Director has the authority to make an employment agreement for a specific

period of time, or to make any agreement contrary to this at-will policy. Any agreement must be in writing and signed by the Executive Director.

Our Employee Philosophy

We treat our employees as if they are the most important assets – because they are. The role that employees play in our Organization is a vital one. Because of this, we want our employees to be top performers and our managers to be dynamic leaders.

You And Your Supervisor

The work you do as a Travaux employee is important to us and to our customers. No one Travaux job is more important than another. Whether you provide a service directly to our customers or support those people who provide our services, each job is a vital link in the chain of events necessary for the smooth and successful operation of our mission.

No matter what your job is at Travaux, we maintain the highest quality standards and work together as a team, supporting one another in attaining individual and Organization goals.

To succeed at Travaux, you must meet our high standards, be a team player, and be willing to give that extra effort needed to ensure total customer satisfaction with our services. You should never discuss salary or other confidential issues with any other employees.

Your supervisor's job is to help you get settled into your position, provide you with the training and skills you need to develop in your job, and see that all work is accomplished according to our high standards of excellence. Your supervisor directs your work, measures your performance, and recommends you for pay increases, when appropriate.

Should you have any questions about your job or Organization policies, or should you need to discuss a job-related or personal problem, your supervisor is the first person you should contact.

Orientation Policy

Travaux recognizes there are factors involved in the successful orientation of a new employee. The employee needs to be offered a comprehensive overview of the benefits, governing rules and regulations, and his or her role within the Organization. All new

employees will receive a formal orientation. This program is conducted by the Human Resource Department.

Classification Of Employment

For purposes of salary administration, eligibility for overtime payments, and employee benefits, Travaux classifies its employees as follows:

Full-Time Employees – Employees who regularly work forty (40) hours per week are considered full-time employees. Full-time employees are eligible to apply for all available Organization benefits. A full-time employee may also be considered "exempt" or "non-exempt."

Part-Time Employees – Employees who regularly work less than forty (40) hours per week are considered part-time employees. Part-Time employees are only entitled to Social Security, Unemployment Compensation, and Worker's Compensation. A part-time employee may be considered "exempt" or "non-exempt". Effective, January 1, 2014, part-time employees working 30 hours or more per week will fall within the mandate for employer-provided health coverage.

Temporary Employees – Employees who are engaged to work full-time or part-time on the Organization's payroll with the understanding that they are considered temporary. Temporary employees shall only be entitled to Social Security, Unemployment Compensation, and Worker's Compensation. Their employment will be terminated no later than upon completion of a specific assignment. (Note that a temporary employee may be offered and may accept a new temporary assignment with the Organization and thus still retain temporary status.) Temporary employees may be "exempt" or "non-exempt."

Contractual Employees – A contractual employee is one who has signed an employment agreement stating the conditions of employment. The employment agreement shall consist of clearly defined explanations of the position, length of time of employment, and specific benefit language, which may or may not be listed in the Human Resource Policies and Procedures. In all such cases, the employment agreement shall prevail.

Volunteers – While not employees of the Organization, volunteers are defined as persons who donate their time and talents in one or more services provided by the Organization. Volunteers shall preserve confidentiality and shall observe the general rules of conduct applicable to all employees.

Non-Exempt Employees - Non-exempt employees are employees who, because of the

type of duties performed, the usual level of decision making Organization, and the method of compensation, are subject to all overtime provisions of the Fair Labor Standards Act (FLSA).

Exempt Employees – Exempt employees are employees who, because of their positional duties and responsibilities and level of decision making authority, are exempt from the overtime provisions of the Fair Labor Standards Act (FLSA).

All Employees hired by Travaux will be informed of their initial employment classification and status as an "exempt" or "non-exempt" employee immediately upon hire.

Employment with Travaux is "at-will." This means that the employee or Travaux can terminate the employment relationship at any time, with or without notice.

Staffing Levels

It is within the sole discretion of the Travaux Board of Commissioners to establish staffing levels, rates of pay, benefits, hours, and working conditions of Travaux employees.

<u>Layoffs</u>

Adverse economic conditions or reduced operating budgets may require staff reductions within Travaux. Employees may be laid off whenever one or a combination of these circumstances occurs. Should layoffs be necessary, appropriate action(s) will be taken in accordance with applicable laws and/or Civil Service Rules and Regulations.

<u>Determining Compensation</u>

The Travaux Board of Commissioners establishes the rates of pay and benefits for all Travaux positions. The Executive Director will recommend rates of pay and benefits based upon federal and state regulations, local ordinances, and rates for comparable positions in the professional category into which a position falls.

Equal Employment Opportunity

Travaux is an Equal Employment Opportunity employer. It is our policy in our hiring and employment practices to provide equal employment opportunity to all qualified individuals consistent with federal, state, and municipal equal employment opportunity law. It is also our policy to comply with state and federal law concerning the employment of people with

disabilities. Management supports the equal right of all employees to work in an environment free from harassment because of membership in any class protected by Equal Employment Opportunity law of all employees and applicants for employment.

If you believe you have been the subject of illegal discrimination or harassment, you are required to notify your supervisor, the next level of authority, or Human Resource personnel.

<u>Termination of Employment</u>

Travaux employees serve at the pleasure of the Organization. The employment relationship can be terminated by either the employee or Travaux at any time for any reason (as long as the action to terminate an employee does not violate Federal, State, and other applicable employment laws).

These personnel policies and the Travaux Employee Handbook are not intended to constitute employment contracts or promises. Employment with Travaux is for no definite period and may be terminated by the employee or Travaux with or without notice or cause. Only the specific action of the Board of Commissioners can bind Travaux to contracts that modify the at-will employment relationship. Absent such formal modification, the at-will nature of employment with Travaux cannot be altered.

Americans With Disabilities Act (ADA)

It is the policy of Travaux to provide equal employment opportunities for all employees and applicants, as required by applicable state and federal law. It is the Organization's policy, in compliance with the Americans with Disabilities Act (ADA) and the Wisconsin Fair Employment Act (WFEA), to reasonably accommodate a qualified individual with a disability where such accommodation does not create an undue hardship on the operation of Travaux's business. Harassment of an employee because of a real or perceived disability, or record of a disability, will not be tolerated.

If an employee wishes to request a reasonable accommodation, the employee and the employee's medical provider must answer the following questions and submit them to the Human Resource Office, who will then engage in an interactive process with the employee:

- 1. Identify the disability and medical restrictions
- 2. Identify the reasonable accommodations being requested

Both the employee and the employee's medical provider must sign the request certifying the statements are correct and accurate.

It is also the desire of Travaux to make its facilities accessible to customers and employees with disabilities. If an employee is aware of areas or services in and around Travaux facilities that are not accessible to persons with disabilities, please contact the Manager or the Human Resource Department. The Human Resource Office or appropriate supervisor will thereafter engage in an interactive process with the employee to determine reasonable accommodations, if any.

Non-Discrimination and Harassment Policy

Travaux is committed to a work environment in which all individuals are treated with respect and dignity. Each individual has the right to work in a professional atmosphere that promotes equal employment opportunities and prohibits discriminatory practices, including harassment. Therefore, Travaux expects that all relationships among persons will be conducted in a business-like manner and free of bias, prejudice, and harassment.

Equal Employment Opportunity

It is the policy of Travaux to ensure equal employment opportunity without discrimination or harassment on the basis of race, color, religion, sex, national origin, sexual orientation, age, disability, marital status, citizenship or any other characteristic protected by law. Travaux prohibits any such discrimination or harassment.

Retaliation Is Also Prohibited

Travaux requires reporting of all perceived incidents of discrimination or harassment. It is the policy of Travaux to investigate such reports and take effective remedial measures when necessary. Travaux prohibits retaliation against any individual who reports discrimination or harassment or participates in an investigation of such reports.

Definitions of Harassment

1. Sexual harassment constitutes discrimination and is illegal under federal, state, and local laws. For the purposes of this policy, sexual harassment is defined, as described in the Equal Employment Opportunity Commission Guidelines, as unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when, for example: (1) submission to such conduct is made, either explicitly or implicitly, a term or condition of an individual's employment; (2) submission to, or rejection of, such conduct by an individual is used as the basis for employment decisions affecting such

individual; or (3) such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile, or offensive working environment.

Sexual harassment may include a range of subtle and blatant behaviors and may involve individuals of the same or different gender. Depending on the circumstances, these behaviors may include, but are not limited to: unwanted sexual advances or requests for sexual favors; sexual jokes and innuendo; verbal abuse of a sexual nature; commentary about an individual's body, sexual prowess or sexual deficiencies; leering, whistling or touching; insulting or obscene comments or gestures; any display of sexually suggestive objects or pictures in the workplace; and other physical, verbal, or visual conduct of a sexual nature.

3. Harassment on the basis of any other protected characteristic is also strictly prohibited. Under this policy, harassment is verbal or physical conduct that denigrates or shows hostility or aversion toward an individual because of his/her race, color, religion, sex, sexual orientation, national origin, age, disability, marital status, citizenship, or any other characteristic protected by law or that of his/her relatives, friends, or associates, and that: (i) has the purpose or effect of creating an intimidating, hostile, or offensive work environment; (ii) has the purpose or effect of unreasonably interfering with an individual's work performance; or (iii) otherwise adversely affects an individual's employment opportunities.

Harassing conduct includes, but is not limited to: epithets, slurs, or negative stereotyping; threatening, intimidating, or hostile acts; denigrating jokes; and written or graphic material that denigrates or shows hostility or aversion toward an individual or group that is placed on walls or elsewhere on the employer's premises or circulated in the workplace.

Individuals and Conduct Covered

These policies apply to all applicants and employees, whether related to conduct engaged in by fellow employees or someone not directly connected to Travaux (e.g., an outside vendor, consultant, or customer).

Conduct prohibited by these policies is unacceptable in the workplace and in any workrelated setting outside the workplace, such as during business trips, business meetings, and business-related social events.

Reporting an Incident of Harassment, Discrimination, or Retaliation

Travaux requires reporting of all perceived incidents of discrimination, harassment or retaliation, regardless of the offender's identity or position. Individuals who believe that they have been the victim of such conduct should discuss their concerns with their immediate supervisor, the Director of Human Resources, or any other management level employee.

In addition, Travaux encourages individuals who believe they are being subjected to such conduct to promptly advise the offender that his or her behavior is unwelcome and request that it be discontinued. Often this action alone will resolve the problem. Travaux recognizes, however, that an individual may prefer to pursue the matter through informal or formal complaint procedures.

Any reported allegations of harassment, discrimination, or retaliation will be investigated promptly. The investigation may include individual interviews with the parties involved and, where necessary, with individuals who may have observed the alleged conduct or may have other relevant knowledge. Confidentiality will be maintained throughout the investigative process as reasonably practicable.

Retaliation against an individual for reporting harassment or discrimination, or for participating in an investigation of a claim of harassment or discrimination is a serious violation of this policy and, like harassment or discrimination itself, will be subject to disciplinary action. Acts of retaliation should be reported immediately and will be promptly investigated and addressed.

Misconduct constituting harassment, discrimination, or retaliation will be dealt with appropriately. Responsive action may include, for example, training, referral to counseling, and/or disciplinary action such as warning, reprimand, withholding of a promotion or pay increase, reassignment, suspension without pay, or termination, as Travaux believes appropriate under the circumstances.

If a party to a complaint does not agree with its resolution, that party may appeal to the Executive Director or his or her designee. Employees may also refer to Travaux's grievance policy, where applicable.

False and malicious complaints of harassment, discrimination or retaliation, as opposed to complaints which, even if erroneous, are made in good faith, may be the subject of appropriate disciplinary action.

Conclusion

Travaux has developed this policy to ensure that all employees may work in an November 2016 Employee Handbook 9

environment free from harassment, discrimination, and retaliation. Travaux will make every reasonable effort to ensure that all concerned are familiar with these policies and aware that any violation of such policies will be investigated and resolved appropriately.

Any employee who has any questions or concerns about these policies should talk with the Manager of the Human Resource Department.

Finally, these policies should not, and may not, be used as a basis for excluding or separating individuals of a particular gender or any other protected characteristic, from participating in business or work-related social activities or discussions. In other words, no one should make the mistake of engaging in discrimination or exclusion in order to avoid allegations of harassment. The law and the policies of Travaux prohibit disparate treatment on the basis of sex or any other protected characteristic, with regard to terms, conditions, privileges, and perquisites of employment. The prohibitions against harassment, discrimination, and retaliation are intended to complement and further those policies, not to form the basis of an exception to them.

Political Activities

All employees are prohibited during scheduled work periods from engaging in the distribution of badges, posters, bills, printed or written matter that influences a decision for nomination or election to political office. Employees have the right to become members of a political organization, to attend political meetings during non-work hours, to express their opinions on all political subjects and to enjoy freedom from all interference in casting their votes. Employees are encouraged to vote in all elections.

Confidentiality and Confidential Information

In the daily operations of the Organization, employees may have to use information of a confidential nature in order to carry out their jobs. It is a major responsibility, both ethically and legally, for everyone to safeguard and properly use this information.

Each of us must exercise common sense in the handling of confidential information, including reproducing documents or disseminating information either inside or outside the Organization. The best precaution is to treat all information regarding customers, development, marketing, production processes, equipment, personnel information, and related operations, as confidential and not to be divulged to unauthorized personnel. Information which is passed from one employee to another should be on a "need to know" basis only.

The divulging of confidential information may result in disciplinary action up to and

including termination. The Organization may pursue any and all legal remedies, including injunctive and monetary remedies, to deter any such activities contrary to this policy.

Security Of Information

An employee of the Organization must exercise the utmost discretion in regard to matters of official business of the Organization. At no time may an employee communicate information that has not been made public, received clearance for, or authorization from the Executive Director for private advantage or political purposes.

Media - Public Statements

All media inquiries, whether verbal or written, are to be directed to the Executive Director or his/her designee, who will evaluate and appropriately direct the request. Individuals designated to speak on the Organization's behalf are the Executive Director and the Board Chair. No one other than these individuals is authorized to represent Travaux's position to the media. The Executive Director or the Board Chair may designate a spokesperson to address a particular issue.

Non-designated employees are prohibited from representing Travaux to the media. Violation of this policy may lead to disciplinary action, up to and including termination.

Public Records Requests

The Executive Director is the custodian of Travaux records. Any requests for information found in the Travaux archives, patron files, personnel files and departmental files are to be referred to the Travaux Executive Director.

<u>Professional Ethics</u>

Travaux employees will be held to a Code of Professional Conduct that expects employees to:

- Promote the public interest through the advocacy and practice of responsible administration of Travaux programs.
- Perform work responsibilities with the highest degree of integrity and professionalism in order to merit the respect of program beneficiaries, elected officials and the general public.

- Exercise diligence, objectivity, and honesty in executing professional responsibilities.
- Avoid activities which conflict with official duties and not accept directly or indirectly any fee, rebate, commission, discount, gratuity or other benefit whether monetary or otherwise for the professional discharge of duties except an authorized established salary, expenses, and other benefits.
- Serve the public with dedication, concern, courtesy and responsiveness.
- Continually strive for professional excellence personally and encourage and support coworkers in their professional development efforts.
- Promote and encourage the highest level of ethics within the Organization.
- Immediately report known violations of this Code of Professional Conduct to the Executive Director.

Conflicts Of Interest

Many Travaux staff has direct and regular contact with local businesses, community-based agencies, and the real estate development community. Travaux must ensure that employees are not in a position to gain financially from Travaux's business transactions. Employees are required to disclose, to the Executive Director, any circumstance that could potentially present a financial conflict of interest.

The following circumstances are always considered a financial conflict of interest, and must be disclosed:

- Owning or having a financial interest in any Organization that does business with Travaux, if the employee has influence over the Organization's business or financial relationship with Travaux.
- Representing a private party as a real estate broker in any transaction involving real estate owned by Travaux.
- Using professional relationships developed on the job for personal financial gain.
- Using inside information learned on the job for personal financial gain.

The following circumstances **may** present a conflict of interest, and must be disclosed:

- Establishing or administering programs or policies that affect real estate owned by the employee.
- Buying or selling real estate that will be affected by Travaux programs or policies.

Nepotism

TRAVAUX hires people based on their qualifications for the job. To make sure this standard is always upheld and to maintain the integrity of business and professional personal conduct, TRAVAUX has certain restrictions on when and where relatives of staff members can be hired, and how related staff members can work together.

TRAVAUX recognizes that employment of family members can cause various issues in the workplace, including but not limited to concerns of favoritism and conflicts of interest. Such concerns, whether real or perceived, can lead to unnecessary problems in the workplace.

For purposes of this policy, a family member is anyone related to a TRAVAUX employee by blood, marriage, or law, including but not limited to the following:

- Spouse or domestic partner
- Children (including step-children and foster children)
- Parents (including step-parents and foster parents)
- Grandparents
- Grandchildren
- Siblings (including step-siblings and foster siblings)
- Cousins
- Nieces and nephews
- Aunts and uncles
- Members of the same household.

No person will be appointed if related by blood or marriage to the appointing officer, appointing board, or direct supervisor, but may be appointed by a non-relative where appropriate. Employees are prohibited from supervising and/or exercising management authority (directly or indirectly) over family members and/or participating in (directly or indirectly) employment decisions/actions concerning family members, including but not limited to the following:

- Initial hire and/or interview
- Retention, promotion and/or transfer
- Salary decisions
- Work assignments, including scheduling
- Leaves of absence
- Performance evaluations and/or disciplinary actions

Subject to the above requirements, this policy does not prohibit a family member of an employee from being employed as a co-worker, provided that neither co-worker has any

supervisory/management authority over the other, and provided that the family relationship does not cause problems in the workplace.

However, regardless of whether a supervisory/management relationship exists, employees are expected to disclose family member relationships to Travaux at any and all of the following times:

- At the time of interview/hire or as soon as possible thereafter
- When such a relationship is established (for example, when a family member relationship is established by marriage or by virtue of moving in to the same household)
- When an employee assumes a position of supervision/management over a family member (such as at the time of promotion)

In other words, even if a supervisory/management relationship does not exist, employees are expected to notify the company of family member relationships. If an employee is unsure of whether a particular relationship is considered a "family member" relationship prohibited by this policy, the employee should contact Human Resources to discuss.

TRAVAUX reserves the right to transfer and/or re-assign employees as necessary to maintain compliance with this policy. Any exceptions to this policy must be approved, in writing, by the Chief Executive Officer.

Violation of this policy may result in discipline, up to and including termination.

<u>Programs Administered or</u> <u>Influenced by Travaux</u>

In fulfillment of its mission to provide quality and affordable housing, Travaux manages a variety of programs that benefit property and business owners. Travaux has an overriding obligation to treat all program applicants fairly and to maintain credibility in the eyes of the public.

To avoid conflicts, or the appearance of conflicts, of interest that could threaten Travaux's credibility, it is the policy of Travaux that executive and senior staff and their spouses are prohibited from having a financial interest in any Travaux programs managed or significantly influenced by Travaux unless approved by the Executive Director or in the case of the Executive Director, it should be approved by the Board of Directors.

Other employees may apply for such programs if program rules allow.

To ensure fairness, any application filed by a Travaux employee or Board member, his or her spouse, or his or her siblings, parents, or children must disclose the applicant's relationship to a Travaux employee or Board member on the application.

The application will be subject to additional scrutiny, and the decision about whether the application may proceed through processing will be made by the Executive Director.

Personal Relationships with Beneficiaries of Travaux Programs

Personal relationships which would impact the ability of an employee to objectively perform their responsibilities are to be avoided. Personal relationships which interfere with the normal business relationship between Travaux and program beneficiaries may subject an employee to disciplinary action, up to and including termination.

Personal Conduct

Travaux requires employees to maintain a proper and considerate relationship with the public, elected officials and co-workers at all times. Travaux further requires employees to exercise the utmost courtesy in their contact with the public, whether it is in person, by correspondence, or by telephone – even under the most trying circumstances. Employees are not to be argumentative or use abusive language with any other person in carrying out their assigned duties.

Safe Work Procedures

Employees are instructed to exercise necessary safety measures in the course of their employment. Employees have a responsibility to follow safe work procedures. If an employee observes unsafe working conditions, it is that person's obligation to either correct the problem or report it to the supervisor. It is not the employee's responsibility to attempt a job which appears to be unsafe.

Outside Employment

There are many reasons Travaux employees may want to hold a second job or provide professional services as a consultant. Under certain circumstances, this is acceptable. A second job or consulting relationship that negatively affects or appears to affect employee performance at Travaux may be grounds for disciplinary action up to and including termination.

Employees who hold a second job or do consulting work that conflicts with their Travaux responsibilities will be formally asked to quit the second job or end the consulting arrangement. An employee who refuses will be subject to disciplinary action up to and including termination.

The employee must disclose any outside employment or consulting arrangement in writing to the Executive Director.

Introductory Period

All new and rehired employees are placed on a ninety (90) day, introductory period that is a time of close review. The introductory period is intended to give you the opportunity to determine if the new position meets your expectations and to give Travaux the opportunity to evaluate your skills to ensure you are a suitable fit for the position. Your introductory period may be extended if the Organization determines that your skills and/or performance level do not quite meet satisfactory requirements. At any time during or after the introductory period, you or Travaux may end the employment relationship without cause or advance notice.

Notwithstanding the introductory period, your employment remains "at-will." This means that the employee or Travaux can terminate the employment relationship at any time, with or without notice or cause.

<u>Payday</u>

Employees are paid on Thursdays, every two weeks, twenty six (26) times per year. All required deductions such as federal, state, and local taxes, and all authorized deductions, such as premiums for medical coverage, will be withheld automatically from your paycheck.

Please review your paycheck immediately for errors. If you find a mistake, report it to your supervisor immediately. Your supervisor will assist you in taking the steps necessary to correct the error.

Travaux does not provide paper pay stubs; however, you may view your pay stubs by utilizing the current third party payroll processing program.

Direct Deposit

Travaux requires all employees to use direct deposit for payroll. Direct deposit is a

program through which your net pay is automatically deposited into your checking or savings account. Employees who do not have a checking or savings account will have their payroll deposited directly onto a debit card, provided by the Organization. If guidelines are properly followed, use of this card incurs no charge to the employee; however, any fees sustained as a result of use outside of the guidelines provided are the sole responsibility of the employee. The Human Resources Department will arrange for direct deposit for employees.

Hours of Work

Travaux expects and requires that you be at your work area at the regular start time and to work until the regular quitting time. Travaux will determine the above times and make occasional changes in emergencies or when changes in conditions occur.

Working hours are normally from 8:00 a.m. to 4:45 p.m., Monday thru Friday, including a 45-minute unpaid lunch period, normally between 12:00 p.m. and 12:45 p.m. The lunch period will be regulated or assigned on an individual basis so as to minimize any inconvenience to the public.

Your immediate supervisor may, from time to time, as operational requirements necessitate, assign temporary work schedules that vary from your normal working hours. When practical, you will be given as much advance notice as possible. Special exceptions to the normal work hours for your convenience must be approved by your immediate supervisor and noted.

The normal workweek shall be 8 hours per day, 40 hours per week. Any time worked in excess of 8 hours per day or 40 hours per week must be approved in advance by your immediate supervisor. Whenever possible, work schedules will be adjusted to limit the necessity for you to exceed 8 hours per day or 40 hours per week.

You are allowed two 15-minute rest periods per day as workloads permit, one in the morning and one in the afternoon, at times designated by your Supervisor. Extending rest periods beyond the allowable time is prohibited.

Travaux reserves the right to designate areas within housing development boundaries and office premises where you may take your lunch and rest periods.

Recording Work Hours

Travaux has chosen a third party payroll processing program as its automated time entry system for recording work time and time off. Employees will be informed of their method of recording work hours during new employee orientation.

Compensatory Time/Over-Time

Employees who are eligible for overtime under the federal Fair Labor Standards Act ("FLSA") are entitled to overtime in the form of compensatory time at a rate of 1.5 hours for each hour worked over 40 in a work week, unless an employee has been advised before the overtime is worked that it will be compensated in cash, or unless the employee has accrued the maximum number of compensatory hours (240), consistent with and to the extent required by the FSLA.

A work week runs from Sunday through Saturday; paid time off including, for example, vacations, sick time and compensatory time, does not constitute hours worked and will not be included in the total hours worked for overtime purposes. Holiday hours will count towards the 40 hours worked in a work week.

Overtime/Comp time work must be approved by supervisors in advance. The maximum number of compensatory hours an employee can accrue is 240 and Travaux reserves the right to schedule time off, payable with accumulated comp time, after employees accumulate 200 hours.

Overtime is considered a condition of employment, refusal to accept it or working overtime without prior approval are causes for disciplinary action, up to and including termination.

It is the responsibility of the Manager to regulate the amount of overtime worked by each employee to assure overtime payouts are in line with Travaux budgetary restrictions.

Exempt Employees

Travaux understands that an exempt employee's responsibilities sometimes require such employees to work well in excess of a typical 40 hour week.

In recognition of this fact, Travaux will allow exempt employees a limited ability to earn and use "compensatory time" as follows:

Employees who are exempt from overtime under Federal law are allowed to accumulate "compensatory time" for hours worked in excess of 40 hours in a work week at a rate of 1 hour for each hour worked up to a maximum balance of 100 hours. Exempt employees are allowed to use such time subject to workplace demands and with prior Management approval.

Flex Time

A flexible schedule arrangement permits management-level staff some flexibility in scheduling work hours. This includes changing starting and departure times outside of normal working hours (8:00 a.m. to 4:45 p.m.), a full or partial day off when work schedules permit, or other arrangements that allow eligible employees to adjust their hours in relation to work demands or personal preferences.

Eligible employees are expected to work a minimum average of at least 40 hours per week. Flextime should not be authorized for time off in substitution of family or medical leave.

It is reasonable to allow time off under this provision to eligible employees who have worked significant amounts of time beyond the 40-hour weekly norm. Supervisors must approve requests for flexible schedule and use their judgment and discretion in weighing the needs of the individual for some time away from work, the needs of the department, and the relative amount of overtime the individual has been working.

The amount of flexibility granted under the flextime schedule provision should relate to the amount of uncompensated extra time worked, and time should generally be taken within a few weeks. Flex time is not to be "banked" for use weeks or months later.

Performance Review Policy

Performance Reviews are completed for all employees. The Performance Review is intended to be a tool to provide feedback to the employee; however, it is expected that the employee has received this feedback throughout the year. Ongoing coaching of the employee by the supervisor is emphasized. The components of the performance review are to be linked to the department's mission, vision and performance indicators.

Employee Assistance Program

The Employee Assistance Program (EAP) is a free and confidential counseling and referral service for all employees and their eligible dependents that may be experiencing

personal or workplace problems.

This program assists employees with a wide array of personal problems such as alcohol and drug abuse, child rearing, marital problems, family issues, interpersonal relationships, emotional problems, mental and/or physical illness, legal problems and financial difficulties.

Benefits

Travaux provides a comprehensive benefit program designed to assist you and your family in meeting the financial obligations that can result from illness, disability and death, and to help you plan for your retirement. See Travaux's You and Your Benefits booklet for plan details.

Convention/Conference/Workshop/Meeting <u>Attendance</u>

Staff members are encouraged to attend and participate in conventions, conferences, workshops, institutes and meetings (local organizations or professional groups) which enable them to keep current with new and changing developments in their employment field, the community, and with the materials and events which affect the needs of the Organization. Paid time off and/or partial or full expense reimbursement may be available for such participation.

Requests must be made in advance and must be approved by the employee's immediate supervisor and the Executive Director. Following completion of the approved program, employees must submit required receipts and a written evaluation of the program.

Worker's Compensation

It is the policy of the company to provide a workers' compensation program at no cost to employees. This program covers any injury or illness sustained in the course of employment.

Injuries must be reported promptly. Any employee who sustains a work-related injury or illness should inform the Human Resource Department or his or her supervisor immediately. No matter how minor an on-the-job injury may appear, it is important that it be reported immediately.

The supervisor should immediately inform Human Resources of the injury or illness so the coordinator can complete a First Report of Injury. Human Resources will help the employee and the employee's supervisor arrange for appropriate medical treatment.

Full-time employees who sustain a compensable injury while performing work within the scope of their employment may receive Worker's Compensation for the period of time they may be temporarily, totally, or partially disabled because of a work-related injury.

Vacation Leave Policy

Travaux provides and encourages time off, with pay, for the purpose of rest and relaxation and, when necessary, to address scheduled personal commitments or obligations.

Eligibility and Accruals

Full time Travaux employees must complete 90 days of actual service before being eligible for paid vacation;

Vacation time is earned and accrued as follows.

Service Years Completed	Maximum B/W Accrual	Vacation Earned Per Year
0 up to 4	3.08 hrs.	80 hrs.
4 up to 9	3.85 hrs.	100 hrs.
9 up to 14	5.38 hrs.	140 hrs.
14 up to 21+	6.15 hrs.	160 hrs.

Vacation Pay

Vacation pay is the employee's regular rate of pay, excluding overtime or holiday premiums.

Scheduling Vacations

Every consideration will be given to scheduling vacation at the convenience of the employee and seniority will be considered to the extent operations are not negatively affected. However, business requirements may make it necessary to limit the number of employees who may be absent from the departments at one time. Therefore, vacations must be scheduled in advance and with the prior written approval of the employee's manager or immediate supervisor. Where conflicts develop, they will be resolved as fairly as possible. Consequently, the final determinations of vacation schedules belong with the

Organization based on business requirements.

All vacation requests must be made in advance and approved by the supervisor. Department managers/supervisors may determine the amount of advance notice required. Department managers/supervisors may, on occasion, deny vacation requests due to scheduling or work conflicts.

Illness During Vacation

If the employee becomes ill while on vacation, available sick time may be used, in lieu of vacation, if a physician's statement, or other proof of illness acceptable to Travaux, is submitted.

Vacation Carry Over Limits

Employees may carry over up to 120 hours of vacation time into the following year.

Borrowing Vacation

Employees may be allowed to borrow up to 80 hours of vacation time at the discretion of the department head. All employees who leave employment will have the compensation for vacation time owed deducted from the employee's last pay check.

Termination and Vacation Pay

Upon termination of employment with Travaux, employees will be paid for earned, unused vacation leave provided two (2) weeks' notice is given (and worked), Organization property is returned and all debts to the Organization have been paid, unless termination is based on misconduct, as determined by management. Since the purpose of vacation is to allow employees time away from work, pay in lieu of time off will not be allowed in any other circumstance, unless the employee is on FMLA or WFMLA leave.

Sick Leave Policy

Paid sick leave is to be used only to cover the necessary absence from work of an employee due to the employee's illness, or disease and disability.

Accruals

All employees earn twelve (12) working days of sick leave annually, which can

accumulate up to 60 days at full pay.

Eligibility

Sick leave is earned beginning with the date of hire and can be used after six (6) months of employment. Employees absent from work during the first six months of employment are to consult with their immediate supervisor to determine if time is to be made up or if the employee will not be paid for lost time.

These sick leave provisions should not and will not be construed or applied in a manner that undercuts employee rights under the State and Federal FMLA laws.

Sick Leave Management

Paid sick leave is to be used to cover an employee's necessary absence from work due to injury or illness including; pregnancy; injuries or illnesses compensable under the WFMLA, FMLA or the Worker's Compensation Act.

Notification Procedures

Employees must speak to their immediate manager/supervisor or designee, informing them of their inability to work because of injury or illness. Employees must provide a valid contact telephone number at the time of the call. Calls to report absences must be made within one hour prior to their starting time, or as designated by department head. Injuries or illnesses that occur on the job are to be reported to supervisors on the day of the injury or illness before employees leave the work place.

Employees should notify their immediate supervisor of scheduled medical and dental appointments or other anticipated sick leaves such as hospitalization, as soon as practical but in no event less than 48 hours of the anticipated absence unless the employee has less than 48 hours advanced notice.

Doctor's Certificate Requirement

An employee who is unable to report to work because of an illness must notify his or her supervisor/manager at least one hour prior to the start of the work shift, or as designated by department head. If the employee's supervisor/manager is unavailable, the employee should notify Human Resources of their absence as soon as possible. (Certain exceptions to these procedures may apply if the absence qualifies for FMLA or WFMLA leave.)

A supervisor/manager may require an employee who is absent for more than three (3)

consecutive days to provide a physician's statement or other proof of illness that is acceptable to Travaux. However, a supervisor/manager may require a physician's statement that the employee was treated for an illness on the day of absence at any time.

For any absence from work due to illness more than three days (whether claiming paid sick leave or not), an employee is required to see a physician during the period of illness and provide a statement from a physician indicating the employee's medical inability to work. The statement is to be submitted to the immediate supervisor on the date the employee returns to work. The statement must certify that the employee was unable to work the dates of illness or injury, and the return date. An administrative decision will be made as to whether restrictions can be accommodated, if any. Supervisors may request medical verification of an absence from an employee at any time. Employees who do not provide verification of illness when required or requested may be denied sick leave pay. Any falsification of an Application for Leave or the misrepresentation or misuse of sick leave is prohibited and will be grounds for disciplinary action, up to and including termination.

An employee who is absent three (3) consecutive days due to illness may be required to present a doctor's release prior to returning to work, unless the absence qualifies for certain leaves under the Wisconsin Family and Medical Leave Act ("WFMLA").

Unless a sick leave (or FMLA or WFMLA leave) has been previously approved, the sick employee must call his/her direct supervisor/manager every day that he/she cannot report to work.

A family member or friend may call on an employee's behalf ONLY if there is a medical life-threatening emergency (with certain exceptions if the absence qualifies for FMLA or WFMLA leave).

If an employee has not been approved for a leave (or FMLA or WFMLA leave) and does not call in to his/her direct manager for three (3) consecutive days, it will be assumed that the employee has guit his/her position with the Organization.

Travaux reserves the right to contact and ask employees who are on leave to assist replacement personnel with their job responsibilities on an as-needed basis.

Medical and Dental Appointments

Medical and dental appointments are to be made during non-working time whenever possible. When it is necessary to schedule an appointment during work hours, it should be scheduled to have the least impact on the work site. Full-time employees who are eligible to use sick leave may schedule up to three medical or dental appointments for

themselves per year, with supervisory approval, without charging the time to sick leave. This covers up to two (2) hours each appointment, one (1) appointment per day, for a maximum of six (6) hours per year. This is known as "069 time/Dr. Visits" and should be recorded on timecards. Employee medical and dental appointments exceeding these limits may be charged to sick leave.

Exhausting Sick Leave

When an employee exhausts all earned sick leave and is still medically unable to return to work, the following procedure will apply:

An employee can be placed immediately on earned vacation after using all of their available sick leave balance.

An employee who has no available vacation balance and is still medically unable to return to work, must request an unpaid medical leave of absence, (or FMLA or WFMLA leave). The supervisor must inform the employee that a physician's statement, indicating the medical necessity for the leave and the expected or intended return to work date, must be provided.

Holiday Benefits

Full-time employees receive the following eleven (11) holidays with pay.

New Year's Day Thanksgiving Day Martin Luther King Day Day after Thanksgiving

Good Friday Last normal working day before Christmas Day

Memorial Day Christmas Day

Independence Day Last normal working day before New Year's Day

Labor Day

Whenever a holiday falls on Saturday, the holiday is observed preceding Friday. Whenever a holiday falls on Sunday, the holiday is observed on the following Monday. Whenever New Year's Day or Christmas Day falls on Saturday the holiday is observed on the following Monday as a.

Optional Holidays

Employees may substitute one or two of their Holidays for oen or two optional Holidays within the same calendar year: Juneteenth (June 19) or Cesar E. Chavez Day (March 31). In order for an employee to request one of these days as a holiday, the day must fall on a day when the department is open for business. Eligible employees may request

March 31st and/or June 19th off as a paid holiday in lieu of one of the eleven recognized holidays. (New Year's Day-Jan1, Dr. Martin Luther King Jr.'s birthday, Good Friday, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, day after Thanksgiving, Christmas Day-Dec 25, last work day before Christmas Day, and last work day before New Year's Day.) Please note, this legislation does not change the total number of holidays with pay granted to employees on an annual basis. The employee will be required to reserve earned Vacation or Compensatory Time Pay to be used for the substituted Holiday. Employees cannot borrow vacation for this purpose. An employee who wishes to request an optional holiday must submit a written request, using the appropriate form, establishing which official holiday will be substituted for the optional holiday.

The supervisor will review requests for the optional holiday(s) and approve the request after determining adequate staffing levels are in place to continue services. The form is then sent to Personnel and Payroll. If the number of requests for an optional holiday exceed the maximum number of employees needed to maintain services, the supervisor will contact Personnel to establish a rotating schedule among the section employees.

Paid Holiday

All full-time employees will receive holiday pay of straight-time hours at their regular rate, provided the following conditions are satisfied:

- Employee is on the payroll for at least two days during the calendar week in which the holiday occurred.
- Should the employee be unable to work either the scheduled work day before
 or the scheduled work day after the holiday because of illness, proof of the
 illness in the form of a doctor's statement will be required in order to qualify for
 the paid holiday.

Holiday pay will not be paid if:

- The employee's department is not in operation because of a temporary shutdown.
- Immediately before or after a disciplinary suspension or unauthorized absence.
- The employee is on an unpaid leave of absence when the holiday occurs.
 Leave of absences include, but are not limited to, Family and Medical Leave (FMLA), Personal Leave and Worker's Compensation Leave.

Paid Holidays During Vacations and Weekends

If a holiday occurs while the employee is on vacation, the employee's vacation bank will

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not be charged for the number of holidays falling during the vacation period.

Overtime

Holiday hours are considered time worked for purposes of calculating overtime.

Political, Cultural or Religious Holidays

Travaux recognizes that there may be political, cultural or religious holidays (other than those already designated as holidays) that employees would like to observe. It may be possible to arrange these holidays as scheduled days off, or as authorized absences without pay or as vacation days/paid time off. Requests for time off to observe religious holidays must be pre-approved by the employee's supervisor.

Family And Medical Leave

Employees who have worked for Travaux for at least 52 consecutive weeks and have worked for at least 1,000 hours (including the number of hours actually worked plus the number of hours for which the employee was on paid vacation, paid sick leave or other paid leave) during the preceding 52-week period, are entitled to up to a maximum of 12 work weeks of family or medical leave in any given calendar year (January 1-December 31) for any one or more of the covered reasons.

In general, and depending upon eligibility under the WFMLA and/or FMLA, coverage may be provided for: an employee's own serious health condition; the care of an employee's spouse, child, parent, or parent-in-law who has a serious health condition; the birth of an employee's child or to care for the employee's new born child; the placement of a child with an employee for adoption or as a precondition to adoption; the placement of a child with an employee for foster care; the care of a covered military service member with a serious illness or injury incurred in the line of duty; or a qualifying exigency arising from a member of the National Guard or Reserves called to active duty or on active duty.

The complete Travaux FMLA policy can be accessed from the current third party payroll processing Portal. This outlines eligibility requirements, benefits, responsibilities and procedures for Travaux employees under the Wisconsin Family and Medical Leave Act, (WFMLA) Section 103.10 Wisconsin Statutes, and the Federal Family and Medical Leave Act, (FMLA) 29 U.S.C. 2601 et. seq., as amended.

Medical Leave Of Absence

Employees who are ineligible for or have exhausted sick leave benefits, or are ineligible

for and have exhausted FMLA may be eligible for a medical leave of absence.

Eligibility

A Medical Leave of Absence is an excused period of time away from Travaux. Full-time regular employees, who have completed one year of continuous service, may request a leave of absence for a period of up to thirty (30) days, provided he or she submits a doctor's certification of why the employee needs the leave, that it is medically necessary, and the expected or intended return from leave date. Renewal will be considered depending upon the submitted supporting documentation.

Unpaid Leave

A Medical Leave is an unpaid leave from Travaux. Travaux will require the employee to use all accrued paid time at the start of the leave of absence.

A Medical Leave must be requested in writing in advance of the time the leave is to commence.

Benefits and Job Restoration

Reinstatement cannot be guaranteed to employees returning from medical leaves in excess of thirty (30) days. Reinstatement with the Organization is contingent upon existing budgetary restrictions; the critical need to fill the vacancy, and the ability of the Organization to find a suitable temporary replacement.

Employees on approved medical will be required to pay their portion of their insurance premium for all insurance benefits in place at the time of leave.

Holiday pay will not be paid during the leave period. An employee does not accrue benefits while on medical leave of absence.

Employees who do not return on the specified date will be considered to have resigned unless a written extension has been granted.

Personal Leave of Absence

A Personal Leave of Absence is an excused period of time away from Travaux.

Eligibility

Full-time employees who have completed one year of continuous service may request a leave of absence for a period of up to sixty (60) days.

Unpaid Leave

A Personal Leave of Absence is an unpaid leave from Travaux. Travaux will require the employee to use all accrued paid time at the start of the leave of absence.

Personal leaves must be requested in writing in advance of the time the leave is to commence.

A leave must be approved before it can be taken. The Personal Leave of Absence Application form, signed by the supervisor in the appropriate area, along with a doctor's note stating the anticipated date of return to work (if taken for medical reasons that do not qualify for leave under the Wisconsin or Federal Family and Medical Leave Act), should be included in the request. The approved leave is to be forwarded to the Human Resource Department for processing.

If the personal leave is an emergency, the employee or a member of the employee's immediate family must notify the Supervisor or the Department Head, or Human Resources if unavailable, as soon as it is practical. This should be followed up with a written explanation of the nature of the leave and the expected length of absence. In such emergency situations, the written explanation must normally be submitted within three (3) days of the beginning of the leave.

Benefits and Job Restoration

Reinstatement cannot be guaranteed to employees returning from personal leaves. Reinstatement with the Organization is contingent upon existing budgetary restrictions; the critical need to fill the vacancy, and the ability of the Organization to find a suitable temporary replacement.

Employees on approved personal leave of absence will be required to pay their portion of their insurance premium for all insurance benefits in place at the time of leave.

Holiday pay will not be paid during the leave period. An employee does not accrue paid sick leave or vacation while on personal leave of absence.

Employees who do not return on the specified date will be considered to have resigned unless a written extension has been granted. The extension must be requested before

the expected date of return and cannot exceed sixty (60) days from the original first day out.

Bereavement Leave

In the event of a death in the immediate family, Travaux provides full-time employees time off with pay up to a maximum of three (3) days for immediate family members. Immediate family is defined as a spouse, domestic partner, child, brother, sister, brother-in-law/sister-in-law (including spouse's sibling's spouse), parent, grandparent, grandparent, grandparent, grandparent, grandparent, grandparent, and mother-in-law. Step-parents and step children by virtue of the employee's current spouse and adoptive relationships are treated the same as natural relationships for the purpose of funeral leave administration. An employee's eligibility to use step parent funeral leave is limited to one step-father and one step-mother, regardless of the number of his/her step parents.

<u>Guidelines</u>

An employee requesting time off for bereavement must notify his/her direct supervisor/manager immediately upon receiving notification of the death.

Employees not requiring the full three (3) days are expected to report back to work at their earliest availability.

Written verification of the death is required and can be supplied by the obituary or deceased program, which lists the employee's name as immediate family, or a statement from the funeral home acknowledging the employee's relationship to the deceased, as well as the date of the funeral.

Military Leave

Travaux complies with the State and Federal laws regarding the rights of employees who enter military service. If an employee is called into duty and meets all legal requirements, Travaux will allow the needed time off to fulfill this commitment.

Employees must submit proof of a required military leave to their direct supervisor/manager. A Personnel Transaction Form, completed and signed by the supervisor/manager, the proof and an estimated date of return must be sent to Human Resources prior to taking the leave.

Employment Rights

The employee's employment rights will be preserved while the employee is on military leave. Pay increases, vacations, and other benefits that would have accrued had the employee not been on military leave of absence, will be given to the employee upon returning to Travaux after the military leave is over.

Reinstatement

Unless circumstances at Travaux change so drastically while the employee is on annual or active duty military leave that reinstatement is impossible or impractical, when the employee returns to Travaux after military leave, the employee will either be reinstated to the position the employee held before taking military leave or be given a similar position with the same seniority, status, and pay, if the following conditions are met:

- 1. The employee gives Travaux advanced notice of his/her military service;
- 2. The cumulative period of service does not exceed five (5) years; and
- The employee reports to work or submits an application for re-employment as specified by the Uniformed Services Employment and Re-employment Rights Act of 1994.

Nondiscrimination

Travaux makes it a policy not to discriminate in any way against employees who are members of the military.

Jury Leave

Any time taken off for jury duty is treated as a paid absence for full-time employees. Travaux continues the employee's salary during the period of active jury leave less any compensation provided by the court. The monies received will be reduced from the employee's pay check, except for any reimbursements for lodging, transportation, and/or meals.

Advanced Notice

Employees must give advance notice to take time off for jury leave. Notice must be given to the employee's direct supervisor/manager as soon as the summons is received. In addition, proof of service must be submitted to the employee's direct supervisor/manager

when the period of jury leave is completed.

Return to Work

If employees are dismissed from jury leave before the end of the workday, they must report to their supervisor for instructions on whether to return to work for the rest of the workday. Employees may be required to work the rest of the day where business conditions necessitate.

Witness Duty Pay

Full-time employees who are subpoenaed to appear as a witness in a legal proceeding or deposition as a direct result of an incident that occurred while they were working shall receive full pay based on their regular first shift work hours for the time required. No greater amount of time off than necessary is granted for appearing as a witness. Any compensation received for the appearance, other than travel time, or for appearances made on off-duty days must be repaid to Travaux.

Tuition Reimbursement

At Travaux (Travaux) we believe learning is a priority, and fundamental to our success. Through the Tuition Reimbursement Program, we are committed to supporting your continued development, helping you reach your full potential and grow with the Organization.

Effective upon date of employment, tuition reimbursement is available to full-time employees to prepare for job-related license and certification or career advancement.

Continuing your education is important throughout life. Travaux's Tuition Reimbursement Program supports your continued education and advancement. The program reimburses approved courses, up to a maximum of \$1,500 per calendar year. Funds do not roll over to the next year.

Eligibility

Eligible participants are classified as full-time employees in good standing, who are not on a Leave of Absence at the time the course begins or when grades are submitted for reimbursement. To be reimbursed for courses, employees must pass with a letter grade of "C" or better (or, "pass" for courses taken on a pass/fail basis). When grades are not given (such as for short courses or seminars), a statement of completion from the instructor verifying that the course has been satisfactorily completed is required.

Any grade less than a "C" is not eligible for reimbursement.

Courses other than those taken at the graduate level must be directly related to an employee's **present position or reasonable promotional objectives** within Travaux. Graduate level courses must be directly related to an employee's **present position**.

Courses must be taken at accredited institutions or schools and must have the final approval of the Executive Director.

Employees are permitted to use tuition and textbook reimbursement to take courses during work hours with prior approval.

How to Apply

- Meet with your immediate supervisor to discuss your eligibility and how the courses will develop your skills.
- Prepare Tuition Reimbursement Program application; forward your completed application to askhr@Travaux.org (Keep a copy for your records).
- 3. The Immediate Supervisor, Department Head, Human Resource Director, and the Executive Director must all approve the application.
- To be eligible for reimbursement under this program, your application must be received and approved no later than four weeks following the starting date of a course.
- If your application is approved, you'll receive a notice of approval. If your application is not approved, you will be advised in writing. Expect a response from the Human Resource Department within seven to 10 business days.

Reimbursement

Within eight weeks of the date you complete your classes, submit the following to the Human Resources Department:

- A copy of your Approval Letter
- A copy of your official transcript showing the grades you received
- An itemized tuition bill from the institution showing the tuition and fees charged

per credit hour or per class

After these items have been received and reviewed by Human Resources, if you prequalified for reimbursement, a separate check will be mailed to your home within four – six weeks.

Employees must remain in the service of Travaux for six months after receiving tuition reimbursement or the amount reimbursed will be deducted from the employee's final paycheck.

Travaux has the right to alter, discontinue, or vary the tuition reimbursement program at any time. Acceptance into the tuition reimbursement program does not constitute an employment contract with Travaux.

Membership Dues Reimbursement

Full-time employees may apply a portion of their annual tuition reimbursement allowance to defray membership fees in job-related professional organizations. In a calendar year, full-time exempt employees may use up to \$125 of available tuition reimbursement funds. Non-exempt employees may use up to \$75 of available tuition reimbursement funds.

Travaux has the right to alter, discontinue, or vary this program at any time. Acceptance into the program does not constitute an employment contract with Travaux

Volunteer Organizations

The same talents and knowledge that make you a valuable Travaux employee may make you a valuable member of voluntary organizations. Such organizations include professional and trade organizations, not-for-profit organizations, educational organizations, religious organizations and boards, committees and commissions sponsored by government agencies. Travaux employees are encouraged to join such organizations as long as their participation does not violate Travaux conflict of interest and ethics standards.

Blood Drives

In an effort to encourage employees to donate blood to meet the needs of people in our community, the department allows two one-hour occurrences during a calendar year to donate blood for City sponsored blood drives only. This is known as "070" time and should be recorded on the time card.

Job Posting Program

It is the position of Travaux that promoting employees from within benefits both the Organization and its employees. Therefore, Travaux has established an official internal posting format to notify employees of many job vacancies so that qualified employees with an interest in the posted position may apply. Travaux reserves the right to post open vacant positions internally only, externally only, or in conjunction, at its discretion, with the goal to hire the best qualified candidate to further Travaux's mission.

Vacancies will be posted on various websites, using a variety of sources, including the the Travaux website. The application process will be specificied on those sites.

In order to be considered for a posted position, you must:

- Be an employee of Travaux in good standing, i.e., not currently involved in any formal disciplinary actions.
- Have at least six months service in your current position in good standing.
- Maintain satisfactory attendance criteria.
- Meet the minimum eligibility requirements for the posted position.

It is your responsibility to periodically check the specified job posting area and to fully complete and timely return applications for jobs that you wish to be considered for. Neither Travaux nor any of its supervisors have any obligation to notify employees when jobs are posted.

You are not required to request permission from your supervisor when you apply for a posted position. However, Travaux reserves the right to notify your supervisor before offering you any posted position for which you have applied.

After you have submitted your application, Human Resources will keep you advised regarding its status. In the event that you are hired for a posted position, they will work with you and your supervisor to ensure a smooth transition.

Although it is the hope of Travaux that all employees will have opportunities to advance and grow within the Organization, Travaux will not extend any preference to employee applicants on the basis of their status as current employees of the Organization. Travaux reserves the right to post positions internally only or externally only, at its discretion.

When a position has been posted, the Organization will review the credentials of all qualified applicants and choose the most qualified candidate, without regard to that

person's status as an employee or outside applicant. This posting program does not create an obligation on the part of the Organization to fill any posted position with a current employee.

Transfer Policy

It is the policy of Travaux to allow employees, where appropriate, to transfer between organizational units after one year of service. Transfers will be subject to approval from the current supervisor, the availability of an appropriate position in the unit to which the employee would like to transfer, and the approval of the receiving supervisor. It is understood that a "transfer" is an action that will not result in a change in salary or benefits for the affected employee.

Attendance Control Policy

Travaux (Travaux) expects that every employee come to work every day, as assigned, on time, fully prepared, for the full duration of the scheduled workday. Attendance is an essential function of every job at Travaux. Employee absenteeism negatively affects the ability of Travaux to provide high-quality services to its customers on a consistent basis. While absenteeism has many causes, it creates additional burdens for employees who report to work as assigned and increases the potential for poor service to our clients.

Absenteeism includes not only absences from work, but late reporting for a scheduled shift, unauthorized extensions of a lunch period, leaving early, or improper use of other employee-paid time. Corrective measures utilized by this policy are designed to change employees' attendance habits by using the least severe penalty possible to remedy the problem. However, in the event that the matter is not resolved voluntarily by the employee, more severe penalties may be applied. All corrective measures will be recorded in the employee's personnel file.

Nothing in this policy is intended to create a legally binding contract or to change the atwill nature of employment for direct Travaux employees. Employment with Travaux is voluntarily entered into and employees are free to resign at any time with or without cause. Similarly, Travaux may terminate the employment relationship at will at any time with or without cause.

Travaux may also modify this Attendance Control Policy at any time.

Our ATTENDANCE CONTROL POLICY will treat all employees equally and will ensure that each employee is aware, at each step of the procedure, of the measures that must be taken to avoid further discipline.

This attendance control policy applies to all Non-Exempt employees. However, all employees are expected to adhere to an acceptable attendance record. Travaux reserves the right to speak to unacceptable attendance for all employee classes.

Point Assessments

- ✓ One-half (1/2) occurrence for each incident of being tardy.
- ✓ One-half (1/2) occurrence for each incident of unscheduled early departure.
- One (1) occurrence for each day of unscheduled absence for personal injury or illness. A second point will not be assessed for a second consecutive day of unscheduled absence for the same personal injury or illness. However, additional points will be assessed for extended illness or injury beyond the first two (2) days unless illness or injury is substantiated by a doctor's excuse. Doctor substantiation must state the dates and nature of the illness or injury. Upon receiving substantiation, total points for the consecutive illness or injury will be reduced back to 1 (one) point.

If the absence qualifies for coverage under the state and/or federal FMLA and the employee has been approved, no points will be assessed.

Points will not be assessed for:

- Disciplinary Suspensions
- Vacations days that have been planned and approved per Travaux Vacation Policy
- Lack of Work
- Absences approved in advance for educational programs, conferences and meetings
- Holidays
- Subpoena to appear in a judicial or administrative proceeding or otherwise required by law
- Jury duty, Bereavement, Military Leave
- Designated inclement weather emergencies
- Absences caused by work-related injuries when substantiated by written doctor's excuse for the specific period of time absent
- Leave covered by the state and/or federal Family and Medical Leave Act
- Scheduled Absences

• Significant and unforeseen (emergency) medical problems

Definitions

Scheduled Absence: Absences requested and approved prior to the end of an employee's last previous work shift in accordance with department and Travaux policies.

Tardy: Failure to report to an employee's assigned work area and be prepared to start work at his or her scheduled start time, including returning from breaks and meal periods.

Unscheduled Absence: Absences not requested and approved prior to the end of an employee's last previous work shift even if the call-in notification and absence is subsequently approved or authorized and charged to leave credits.

Unscheduled Early Departure: Failure to work a complete workday due to an early departure without a previously approved time off request.

Occurrence: Incidents of unscheduled absences, unscheduled early departures and tardiness.

Exempt Employee – Executive, administrative or professional position that is exempt from certain wage and hour laws and is not subject to the overtime provision.

Non-Exempt Employee – A position that does not meet the requirements necessary to qualify for exemption and is subject to overtime and minimum wage provisions.

Compliance Actions

The compliance action to be taken for attendance problems will be based on the following occurrence accumulations:

1. Attendance Violation Verbal Warning Letter

Attendance violation verbal warning letter is issued after a total of three documented occurrences.

2. Attendance Written Violation Letter #1

The first attendance violation letter will be issued to an employee after six documented occurrences.

3 Attendance Violation Letter #2

Employees who have ten documented occurrences of attendance violations will be issued an Attendance Violation Letter #2.

4. Final Written Warning

Employees with twelve occurrences of attendance violations will be issued a final warning.

5. Suspension

The supervisor, division head and HR representative will review the employee's attendance record after receiving a final written warning to determine the appropriate action. The HR representative, the supervisor and the division head will determine whether a suspension is warranted when the employee has reached fifteen attendance violations.

6. Termination

Normally, at least two suspensions will be issued prior to termination; however Travaux reserves the right to terminate at any time. If the employee is issued a suspension, employees will be warned that if improvement is not made, additional disciplinary action up to and including termination may be taken. If the employee does not exhibit an effort to improve his/her attendance, a last chance agreement may be issued as part of the progressive disciplinary process, or termination may be recommended.

The occurrences will be accumulated in a rolling 12 month period for violation tracking. Occurrences will expire or drop off one year from the date of incident.

Doctor's Certification Requirement

- Employees who have three (3) consecutive days of excused absences because of illness or injury may be required to provide Travaux with proof of physician's care.
- 2. If an illness or injury prevents an employee from performing his or her regularly scheduled duties, the employee must provide a physician's statement:
 - a. identifying the dates of the absence
 - b. certifying that the absence was medically necessary and that the employee was unable to perform the job duties during the absence
 - identifying when the employee may resume job duties and if there are any restrictions

No Call No Show

The failure of an employee to report to work or follow appropriate call in procedures for the full shift will be recorded as a "no call/no show". Travaux reserves the right to interpret a "no call/no show," or other failure to report to work as job abandonment, and issue discipline or discharge accordingly. As a guide,

- ✓ One (1) "no call/no show" without any or reasonable explanation (as determined by the supervisor and Human Resources) may result in suspension without pay for three (3) days;
- ✓ Two (2) "no call/no shows" at any time during the employment without any or reasonable explanation (as determined by the supervisor and Human Resources) may result in immediate termination.

Recording Work Hours

Employees who fail to follow the procedure for recording work hours will be subject to disciplinary action, up to and including termination, in accordance with Travaux policies and procedures. The Human Resource (HR) Department will monitor compliance and issue appropriate warnings for failure to adhere to the Recording Work Hours Policy.

Calculation Method

Data used to report tardiness and absenteeism will be gathered from current third party time and attendance module. Supervisors are responsible for entering employee schedules and making appropriate changes to schedules in the designated area in the current third party time and attendance system. Reports generated from this data will be the basis for determining absenteeism and tardiness.

Disciplinary Procedures

The Human Resource (HR) Department will maintain attendance records for all employees, and will prepare the appropriate notice(s) to be issued to the employee.

Supervisory Review And Action

The supervisor should check to make sure the records of the HR Department are correct. It is important to review the occurrences of attendance violations, against the calendar, with the employee. Verify any discrepancies with Human Resources. Listen to any problems or reasons the employee presents and try to jointly look at solutions to improve his or her attendance. After this investigation, the proper disciplinary action step designated, must be taken.

Record Correction Procedure

Travaux uses a calendar year when determining an excessive amount of absences.

Inclement Weather Policy

It is the policy of Travaux to remain open for business during all regularly scheduled work hours.

On rare occasions, if certain weather conditions or emergency situations cause the office to be closed for the entire workday, employees will receive as much advance notice as possible. Only the Executive Director or his/her designee has the authority to officially close the office under these circumstances.

When the Executive Director determines that the workday is to be discontinued, employees who are at work and leave for the balance of the day will be paid for the entire workday. If the office is closed prior to the start of the normal workday, non-exempt and hourly employees will not be paid for the workday, however, at the employee's request, the day may be charged against his/her accrued vacation or comp time. If no vacation or comp time is available, this time shall be charged as leave without pay or, at the manager's discretion, may be made up throughout the remainder of the work week. Exempt employees will be paid for the day according to the Fair Labor Standards Act, assuming they were scheduled to work.

You are expected to report for work in inclement weather if it is at all possible to do so safely. Non-essential employees are not expected to report to work if the Organization has been officially closed by the Executive Director. Any employee who is absent or tardy, and the office has not been officially closed by the Executive Director due to the weather, may have the infraction count as part of their attendance record.

Dress Guidelines

It is important for all employees to project a professional image of Travaux to customers, visitors, and guests.

Please be considerate of co-workers, customers, and guests. Good personal hygiene is a must.

Extremes in dress and appearance are strongly discouraged. Common sense must be used at all times. It is the policy of this Organization to project a professional image and culture.

If an employee violates the dress code policy, the employee may be sent home to change into acceptable attire. During this absence, non-exempt employees must use vacation time or comp-time. If the employee has no vacation time or comp-time available, he or she will not be paid for the time away from work. If an employee is warned and/or sent home, a written warning will be issued and placed in the employee's personnel file. If the dress code policy is violated after the written warning, further disciplinary action may occur, up to and including termination.

Name badges are required for all employees. Replacement employee identification badges are available from the Community Service Department.

The following list is a guideline of what attire is appropriate and inappropriate:

- Hair, including facial hair, should be clean and neatly trimmed or arranged.
- Clothing which may be appropriate for recreational, social, leisure time or "at home" activities is not suitable work attire. This includes, but may not be limited to: evening attire, revealing attire, tanks or halter-tops, and shorts.
 Items of clothing with messages on them are not considered appropriate for a business environment.

Maintenance staff should be in full uniform at ALL times, including safety shoes.

Public Safety staff is required to wear the approved uniform during all scheduled shifts.

Some staff members of Travaux will have more freedom with dress attire, due to the nature of their duties, either on a daily basis, or as an assessment may arise. In addition, some departments may enforce more strict dress attire guidelines since some jobs may require more formal, or professional business attire.

Travaux reserves the right to amend this dress code at any time.

Driver's License Requirement

If you are required to have a valid Wisconsin Driver's license as a condition of employment you must immediately, upon the suspension or revocation of your license, report that fact to your immediate supervisor. Failure to report a loss of license may be grounds for disciplinary action, up to and including termination. Suspension or revocation of your driver's license may subject you to reassignment, an involuntary leave of absence or disciplinary action, up to and including termination. Employees must notify their insurance company of the use of their personal vehicle for business purposes.

Traffic Violations/Accidents

All traffic violations, parking or moving, while on Travaux business will be the sole responsibility of the driver of the vehicle, not Travaux. Improper use of Travaux-owned vehicles that result in a citation for a traffic violation or for an accident may be cause for disciplinary action, up to and including termination.

Any employee involved in an auto accident during working hours, regardless of the severity, must notify the police and the immediate supervisor; this includes employees driving personal vehicles during working hours.

Safe Travel Practice

Employees are required to follow safe driving/riding practices while on Travaux business:

- 1. No texting while driving
- 2. No drinking alcoholic beverages while driving
- 3. No cell phone usage when driving, including hands-free cell phone usage
- 4. Wear a helmet when biking
- 5. Fasten safety belt when driving for work, or riding as a passenger
- 6. Drive defensively

<u>Mileage Reimbursement</u>

Employees who are eligible for mileage reimbursement are to record all miles traveled while on Travaux business. Mileage reimbursement reports are to be turned in to their manager/supervisor for approval at the end of each month. The manager/supervisor will forward them to accounting.

The reimbursement rate is intended to compensate employees for all costs related to the operation of their personal vehicle on Organization business. The Organization assumes no liability for employee vehicles used for work-related travel.

Travel expenses between home and the workplace are not reimbursable. Most Organization-related travel will originate from our office. In those cases where it is advantageous to leave directly from the employee's home, reimbursement should be based upon total miles traveled for the Organization less normal daily mileage to and from the office.

Employees must furnish Travaux with proof of insurance and a valid driver's license yearly, by providing this information to their manager/supervisor. Whenever there is a change to their insurance, employees must furnish this information to their manager/supervisor as well. Mileage will be reimbursed based upon actual miles driven.

Employee Conduct And Work Rules

As a member of Travaux team, employees are expected to accept certain responsibilities, adhere to acceptable business principles in matters of personal conduct, and exhibit a high degree of personal integrity at all times. These standards apply to all staff members and supervisors regardless of the location or nature of the business. This involves sincere respect for the rights and feelings of others. Employees are expected to refrain from any behavior that might be harmful to themselves, their co-workers, and/or Travaux, or that might be viewed unfavorably by current or potential customers or by the public at large. Employees are encouraged to observe the highest standards of professionalism at all times.

Definition

The following is a sample listing of behaviors and situations that are considered inappropriate. This list is provided as a sample, only, and does not represent a complete list of reasons for which misconduct and subsequent discipline/termination is applicable.

- Falsifying employment or other Organization records
- Violating Travaux's nondiscrimination and/or sexual harassment policies
- Soliciting or accepting gratuities from customers or clients
- Having excessive tardiness or absenteeism
- Using Travaux supplies for personal purposes without authorization
- Reporting to work intoxicated or under the influence of a non-prescribed drug, except over the counter medications taken for their intended purposes, and/or the illegal manufacture, possession, use, sale, distribution, or transportation of drugs
- Bringing or using alcoholic beverages on Travaux property or while engaged in Organization business off Travaux premises, except where authorized
- Fighting or using obscene, abusive, or threatening language or gestures
- Theft of property from co-workers, customers, or Travaux
- Violation of Travaux's Firearms and Dangerous Weapons Policy

- Disregarding safety or security regulations
- Insubordination
- Failing to maintain the confidentiality of Organization, customer, or client information
- Vandalism of Organization, fellow employee, or client property
- Showing discourtesy to, or being impatient with, customers, clients, or fellow employees
- Dressing inappropriately for office or scheduled activities
- Conviction of a job-related criminal offense or being unavailable for work because of incarceration
- Any other behavior that is contrary to Organization policy

Should an employee's performance, work habits, overall attitude, conduct, or demeanor become unsatisfactory in the judgment of Travaux or violation of any other Travaux policies occur, he or she will be subject to disciplinary action, up to and including termination.

Disciplinary Steps

Should there be a problem regarding the employee's adherence to Travaux's policies, the employee may be given up to four (4) opportunities to change the unwanted behavior.

- The employee may be given a VERBAL EXPLANATION of the errant behavior, including a reiteration of what Travaux's rule regarding that behavior is. In addition, the employee may be advised of the consequences of further infractions of the rule in question. If no further problems occur with regard to the issue raised at the verbal warning stage, no further disciplinary action will be taken.
- 2. If the problem persists, the employee may be given a WRITTEN WARNING with an explanation of the errant behavior, including a reiteration of what Travaux's rule regarding that behavior is. As before, the employee may be given an opportunity to change the unwanted behavior and, if the behavior does not recur, no further disciplinary action will be taken.
- If the problem persists, the employee may be given a SECOND WRITTEN WARNING with an explanation of the errant behavior, including a reiteration of what Travaux's rule regarding that behavior is. As before, the employee may

be given an opportunity to change the unwanted behavior and, if the behavior does not recur, no further disciplinary action will be taken.

- 4. If verbal and written warnings fail to bring about a change in the undesired conduct, pending results of a pre-disciplinary hearing, the employee may be given a FINAL WARNING/SUSPENSION. As before, the employee may be given an opportunity to change the unwanted behavior and, if the behavior does not recur, no further disciplinary action will be taken.
- 5. If all the above listed warnings fail to bring about a change in the undesired conduct, pending results of a pre-discharge hearing, the employee may be **TERMINATED**, without additional warnings.

Travaux reserves the right, however, to bypass the disciplinary steps and base its disciplinary action on the severity, frequency, or combination of infractions when circumstances warrant immediate action.

These are suggested guidelines; not all these steps must be taken prior to terminating an employee. The interpretation and application of the policy described here are ultimately within the discretion of the Organization. The Organization reserves the rights to alter, add, reduce, or eliminate any policy, in whole or in part, without notice. This guide is not a contract and should not be construed to impose any contractual obligation, expressed or implied, or to affect the employee's "at-will" status. This means that the employee or Travaux can terminate the employment relationship at any time, with or without notice.

Drug Free Workplace Policy

Under the Drug Free Workplace Act of 1988, Travaux is required to maintain a drug-free workplace environment.

It is Travaux's policy that the unlawful manufacture, distribution, sale, dispensing, possession, or use of controlled substances by employees is prohibited in all workplaces. As a condition of employment, all employees are required to pass a pre-employment drug test and abide by the terms of this policy.

All employees shall abide by provisions of this policy. Employees engaged in the performance of a federal grant shall be required to notify the Executive Director of any criminal drug statute conviction occurring in the workplace within five days of the conviction. The Executive Director shall notify the appropriate federal agency.

Any employee who violates this policy shall be disciplined, up to and including termination, in accordance with Travaux's policies and procedures.

Any employee convicted of a criminal drug statute violation occurring in the workplace and not dismissed by Travaux shall be required to satisfactorily participate in Travaux's Employee Assistance Program. Failure to satisfactorily participate in such program shall result in disciplinary action, up to and including termination, in accordance with Travaux's policies and procedures.

All employees shall be informed of this policy, the dangers of drug abuse, the Employee Assistance Program, and the penalties that may be imposed upon employees for drug abuse violations occurring in the workplace.

Substance Abuse And Drug Testing

Travaux is a drug free workplace. Managers/Supervisors are responsible for taking appropriate action whenever an employee's observed behavior or performance raises any question about the employee's physical or psychological condition and fitness to perform the job safely.

The performance of each employee is important to Travaux. Supervisors should be aware that ignoring or avoiding a performance problem may be contrary to the best interests of the employee.

Appropriate situations for drug testing are as follows:

Pre-employment: Travaux requires pre-employment testing; however, no prospective employee will be asked to submit to testing unless an offer of employment has been made. An offer of employment by Travaux; however, is conditioned on the prospective employee testing negative for drugs.

Post-Accident: Testing may take place following job-related accidents, serious incidents, or non-serious repeat incidents, where there is a reason to question the physical or emotional condition of an employee.

Suspicion-Based: Testing may occur in situations where an employee demonstrates behavior that is indicative of potential drug and/or alcohol use.

Alcohol and Controlled Substances

The consumption or possession of alcoholic beverages and/or the use of non-prescribed controlled substances on Departmental premises or vehicles is prohibited. Reporting to work under the influence of alcohol or drugs is also prohibited. Also prohibited is the unlawful manufacture, distribution or dispensing of controlled substances by employees

in all Travaux workplaces.

Employees who drive their own vehicle, a Travaux-assigned vehicle, or operate power equipment to do Travaux business are prohibited from drinking alcoholic beverages or using non-prescribed controlled substances during working hours, including any lunch periods or breaks.

Violation of this rule will result in disciplinary action, up to and including termination. This rule reflects the Organization's concern for a safe work place and a productive work force.

The Human Resource Director, in appropriate situations, may order that testing for the presence of drugs, alcohol, or other substances be undertaken and request that the results of such tests be released to the Human Resource Director and executive management. However, before such testing may be undertaken, the testing facility must have obtained written consent from the employee for the tests and for the release of the results to Travaux. If the employee refuses to give consent, the employee will not be permitted to return to work. The employee will be advised that the refusal to cooperate may be regarded as insubordination, subjecting the employee to discipline, up to and including termination, and in the absence of any convincing contrary evidence, may permit Travaux to draw its own conclusions.

Supervisors should contact the Human Resource Director who will take appropriate action depending upon the situation.

Lockers, computers, and other Travaux property may be searched without consent. Personal belongings, including vehicles, may be searched, with consent.

Supervisors should consult the Human Resource Director if they have any questions, if a situation arises where they believe it would not be appropriate to follow recommended procedures.

<u>Pre-Employment Medical Examinations</u>

Travaux requires, as part of the hiring process, that applicants offered a position pass a pre-employment medical examination as a condition of employment. Others who meet the following criteria will also require a pre-employment medical examination:

- Any employee who is re-employed after one or more years of separation from Travaux
- Anyone re-employed after resignation to a physically demanding position, if the

- reinstatement occurs three or more months after separation or if the employee worked, before his or her resignation, in a physically undemanding position.
- When an employee is transferred or promoted from a less physically demanding job to a more physically demanding job.

Post-Employment Medical Exams

Employees who work with hazardous chemicals will be required to take an exit medical examination upon their resignation and prior to their last day of employment.

Safe Work Guidelines

Travaux is committed to providing a safe work environment for employees by promoting employee readiness for situations that may threaten their welfare and supporting employees in identifying and reducing at-risk behaviors that may contribute to unsafe work practices. We strive to provide a work environment that is free of hazards and that meets federal and state safety and health standards and regulations. This commitment relies on the expectation that it is the responsibility of all personnel to create and maintain a safe work environment and follow safe work procedures.

Every reasonable effort must be made by employees and supervisors to resolve workplace safety concerns. It is the responsibility of all employees to immediately report to their supervisor or Human Resource Director all safety hazards or accidents. It is the responsibility of all supervisors to respond accordingly and without delay. It is not the employee's responsibility to attempt a job which is unsafe.

Security Awareness in the Field

Travaux asks you to perform your job in a safe manner by being aware of potential sources of danger and responding appropriately. If you are ever in doubt about the safety of a given task, always discuss it with your supervisor or the Human Resources Director before performing the task. Travaux's objective is to maximize safety by reducing risks. A safe working environment can be achieved most effectively through early identification and understanding of safety issues; compliance with federal and state laws and regulations; close interaction among managers, employees, and safety specialists; and adherence to the following guidelines:

- Do not enter unsecured vacant buildings
- Call the police for any suspicious activity

- Wear protective equipment if in an environment with asbestos or other hazardous materials
- Operate equipment safely, and only use equipment you have been trained to safely use

Safety/Accident Reporting

Travaux is committed to ensuring a safe work environment. As such, the Organization is continually concerned about providing safe working conditions and keeping employees informed about safety issues. To assist us in meeting overall safety standards in the workplace, you should immediately report any unsafe conditions to your manager or to the Human Resource Department.

In the unfortunate event that any job-related injuries or disabilities should occur, you must report them immediately to your manager and/or the Human Resource Department and complete an Incident Report. A delay of giving notice of an injury or illness before the end of your shift is against Travaux policy and could result in loss of your right to compensation under state and Federal Worker's Compensation laws.

Travaux will not knowingly permit unsafe conditions to exist, nor will it permit employees to indulge in unsafe acts. Violation of Organization policy will result in disciplinary action, up to and including termination.

Smoking Policy

Smoking is prohibited at all times in all areas within the facilities; around main doors that are accessible to the public and in common work areas generally accessible to employees.

Workplace Violence Prevention Policy

Travaux has a "zero tolerance for violence" policy. If an employee displays any violence in the workplace or threatens violence in the workplace, the employee may be subject to immediate termination. No talk of violence or joking about violence will be tolerated. Travaux defines "violence" to include physically harming another, shoving, pushing, harassment, intimidation, coercion, brandishing weapons and threats or talk of violence.

It is everyone's business to prevent violence in the workplace. The employee can help by reporting what the employee sees in the workplace that could indicate that a co-worker is in trouble. Many times an employee is in a better position than management to know November 2016

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what is happening with those employees he or she works with.

Employees are encouraged to report any incident that may involve a violation of any of Travaux's policies that are designed to provide a comfortable workplace environment. Concerns may be presented to the employee's manager or through Travaux's Human Resource Department.

All reports will be investigated and information will be kept confidential, except where there is a need to know in order to effectuate a solution to the problem.

Weapons Policy

Travaux has a zero tolerance policy for firearms and dangerous weapons in the workplace. Accordingly, Travaux prohibits employees from carrying or possessing a firearm or dangerous weapon while acting in the courses of their employment for, and on behalf of Travaux. This policy applies to all Travaux employees, including students, volunteers, staffing agency workers, or contractors working in the course of their employment with Travaux.

Definitions

Employee: Any person who performs services for Travaux, whether compensated or uncompensated.

Firearm or dangerous weapon: For purposes of this policy, a firearm or dangerous weapon includes, but is not limited to the following:

- A firearm, whether loaded or unloaded, from which a shot may be discharged, including but not limited to a handgun, pistol, revolver, shotgun, rifle, or bb gun;
- 2. A gun that can discharge a shot or a projectile by means of an explosive, gas, or compressed air;
- A device designed to be used as a weapon, from which can be expelled a
 projectile by the force of any explosion or force of combustion;
- 4. Any weapon (including a starter gun) which will, is designed, or may readily be converted to expel a projectile by the action of an explosive;
- 5. Any destructive device;
- 6. Any device designed as a weapon and capable of producing great bodily harm, including but not limited to stun guns or stun batons;
- 7. An electric weapon such as a taser gun;

- Any combustible or flammable liquid or other substance, device, or instrumentality that, in the manner it is used or intended to be used, is calculated or likely to produce death or great bodily harm, or any fire that is used to produce death or great bodily harm; and
- A knife.

Prohibitions

Regardless of whether a Travaux employee possesses a concealed weapons license or is allowed by law to possess a weapon, all employees are prohibited from possessing, transferring, carrying, selling, or storing firearms or dangerous weapons while working on Travaux property or while acting within the course of their employment when not on Travaux property. This prohibition applies anywhere Travaux business is conducted as summarized below:

- Working on property owned, leased, or controlled by Travaux;
- Performing work for Travaux at any location, including private residences, commercial establishments, or other customer or client locations;
- Driving or riding as a passenger in a Travaux vehicle;
- Attending trade shows, conferences, or training on behalf of Travaux;
- Attending Travaux directed or sponsored activities or events (intended for Travaux employees only and not the general public) independent of venue;
- Riding any type of mass transit while on Travaux business;
- Working off-site on behalf of Travaux (excluding the employee's residence);
- Performing emergency or on-call work for Travaux after normal business hours and on weekends:
- Attending training or conferences on behalf of Travaux.

Travaux employees may possess, carry, and store a firearm or dangerous weapon in their own motor vehicles if they have obtained the appropriate license as required by the applicable state and federal laws. Employees who use a personal vehicle in the course of their employment are required to keep the permitted firearm or dangerous weapon stored out of sight and in a secure location.

Violation of this policy is considered a serious offense that endangers the safety of employees and others. Therefore, any offense may result in severe disciplinary action, up to and including termination of employment. When appropriate, a referral to law enforcement may be made which may result in criminal charges.

Safety First

In applying this policy, no employee shall take any action that will risk his or her own safety or the safety of other individuals. No attempt should ever be made by an employee to restrain or forcibly evict an armed person from Travaux premises. Employees in facilities without a designated Police or security force may inform individuals carrying weapons of the law and ask for their compliance. This should be done in an informative, calm, and non-confrontational manner. An individual's continue non-compliance after being properly informed of the law should result in notification to the Police Department. Employees in facilities with a designated Police or security force should make all attempts to defer intervention in concealed or open carry situations to those groups by contacting designated security personnel via established reporting mechanisms.

An employee who feels an immediate risk to his or her own safety or the safety or security of others should avoid any interaction with the individual. Steps should be taken to secure their area and immediately contact the Police Department by calling 9-911 and their assigned building security (where applicable).

Report of Violations

Employee Violations: Employees are required to report violations of this policy without regard to the relationship between the individual who initiates the prohibited behavior and the individual reporting it.

An employee who believes that another employee may be in violation of this policy should report the alleged violation to the employee's manager or supervisor, the department head, or the appropriate departmental Human Resources representative.

Travaux will promptly investigate allegations of violations of this policy. Supervisors and managers are responsible for establishing and modifying procedures as necessary to carry out and comply with this policy in accordance with applicable laws. Departments are responsible for implementing protocols for handling a prohibited weapon upon discover.

Travaux reserves the right to authorize searches for prohibited weapons on its property consistent with law. Employees should be aware that there is no reasonable expectation of privacy with respect to weapons in the workplace. Travaux's right to conduct searches includes, but is not limited to, such areas and items as lockers, desks, workstations, bags, and toolboxes. Searches of the employee's work area and belongings, as described above, may be conducted by the employee's supervisor and another member of management. Searches of all types, including surrounding Travaux property, personal property and the employee may be conducted by law enforcement in accordance with

law. Any weapon found in violation of this Policy may be confiscated. Refusal to permit a search may result in discipline up to an including discharge.

<u>Visitor Violations:</u> Visitors to posted no-carry Travaux facilities are not allowed to carry a weapon on the premises. If a visitor does bring a weapon into a Travaux facility a determination will need to be made as to the level of risk the visitor carries.

Any visitor carrying a weapon into a posted no-carry Travaux facility is creating an elevated risk to security and safety that warrants a response leading to compliance with the law. If the visitor poses an immediate risk to security or safety the Police Department should be notified immediately by calling 9-911. The visitor should be considered an immediate risk to safety and security if he/she is acting in an aggressive, belligerent, confrontational, suspicious or in an otherwise questionable manner while carrying a weapon.

Anti-Retaliation Provision

No employee or Travaux official may retaliate against an employee who has reported a possible violation of this policy.

Roles and Responsibilities

Employees are responsible for understanding and complying with the Policy Prohibiting Firearms and Dangerous Weapons in the Workplace. Whenever there is a question as to whether an instrument, article or substance is considered a weapon in violation of this policy, it is the employee's responsibility to seek clarification. Employees seeking clarification should direct their questions to their Department Head or Travaux's Public Safety Chief at 286-5100 prior to bringing the item(s) to Travaux work sites and events, as well as Travaux-owned or leased facilities or vehicles.

Travaux departments shall ensure that employees complete a statement acknowledging receipt and understanding of this policy.

Risk Control

The safety and well-being of the residents and staff of Travaux are of the upmost importance. Risk Management Procedures are established and maintained to insure that the highest level of safety is provided for all. It is the intention of Travaux to abide by applicable laws and regulations that govern the health and safety of residents, visitors, and property.

Risk control is a responsibility at all levels of Travaux. Management and staff shall take

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all reasonable actions necessary to ensure that the optimal level of safety is provided.

Employee Grievance Procedure

Consistent with Section 66.0509(1m), Wis. Stats., Travaux provides a means for employees to bring problems concerning their well-being at work to the attention of Travaux management. Travaux declares that consistent with this Grievance Procedure, it is the policy of the Organization to treat employees fairly and equitably and to seek to provide employees with a process through which to seek internal administrative redress for alleged violations, misinterpretations or inequitable applications of Travaux policies, rules and expectations of conduct relative to employee discipline and termination; and, in good faith, workplace safety. An employee has a right to use this Grievance Procedure reasonably and without retaliation.

Nothing in this policy is intended to create a legally binding contract or to change the atwill nature of employment with Travaux. Employment with Travaux is voluntarily entered into and employees are free to resign at any time with or without cause. Similarly, Travaux may terminate the employment relationship at will at any time with or without cause. Travaux may also modify this Grievance Procedure at any time, with or without notice.

This Grievance Procedure is applicable to Travaux staff employees (non-probationary), excluding Executive Staff. Applicable employees may grieve a discharge, a disciplinary demotion, a disciplinary suspension without pay exceeding 15 working days, or a second disciplinary suspension without pay occurring within six months of a previous unpaid disciplinary suspension. An employee may also put forward a grievance regarding a workplace safety issue, which must include an allegation of a violation of an applicable work place safety standard established under state or federal law or regulation.

In addition to the terms above, the following matters are specifically excluded from this procedure:

- a. if an employee is placed on paid or unpaid administrative leave pending an internal investigation or a fitness for duty examination;
- b. involuntary reassignments; non-disciplinary wage, benefit, or salary adjustments;
- warning notices; written reprimands; performance improvement plans; performance evaluations or reviews; documentation of employee acts or omissions in an employment file;
- d. layoffs or workforce reductions;

- e. voluntary separations, including retirement, quitting, or resignation;
- f. job abandonment, "no call no-show", or other failure to report to work;
- g. the termination of employment due to an inability to perform the work because of a medical condition, lack of qualification or licensure, or other factors that preclude an employee from performing job duties;
- h. Separation of an employee during a probationary period.

Steps

- Every reasonable effort should be made by employees and supervisors to resolve any concerns, questions, or misunderstandings that have arisen from the imposition of discipline, as defined by this policy, or workplace safety issues, before raising a grievance. Accordingly, employees should first discuss complaints or questions with their immediate supervisor.
- 2. If the problem is not resolved after discussion with the supervisor, or if the employee thinks a discussion with his or her supervisor is inappropriate, the employee may file a grievance in writing with the Human Resource Department within five (5) working days from the date that the employee first became aware, or should have reasonably been aware, of the conditions or circumstances giving rise to the grievance. The written grievance must include a summary of the pertinent facts, the date(s) the event occurred, the step taken to informally resolve the grievance, and the remedy requested. The Department of Human Resources will confer with the employee and other department personnel as necessary and will provide a written response as soon as administratively practicable.
- 3. If the grievance is not resolved by Step 2, the employee may appeal in writing within five (5) working days of the receipt of the disposition from the Department of Human Resources, to the Executive Director (or official designee), who will refer the matter to an impartial hearing officer. The officer shall be chosen by the Executive Director (or official designee). The officer shall conduct a review as soon as administratively practicable. The officer may allow for the presentation of information in person or in writing. The officer shall determine whether the discipline was reasonable under the circumstances and shall issue a decision in writing as soon as practicable either affirming, reducing, or overturning the discipline, disciplinary demotion, or discharge, upon conditions the officer deems appropriate for the circumstances. If the issue is a complaint of workplace safety, the officer shall issue a disposition instructing the parties of recommended steps to resolve the grievance.
- 4. The decision of the officer shall be final unless the grievant files with the Executive Director (or official designee), a request for the decision to be reviewed by the Travaux Board no later than five (5) working days of the date

of the decision issued by the officer, or unless the Executive Director, within five (5) working days from the date of the decision, requests review by the Travaux Board of a disposition by the officer with which the Executive Director disagrees. The Travaux Board with thereafter review the matter as soon as practicable. The review by the Board will be an examination of the records presented to the officer, if any, and the officer's written decision. The Board shall not conduct a de novo hearing, only a "paper review" of the grievance file to determine whether a rational basis exists for the officer's written decision. Findings of fact shall be upheld unless they are clearly erroneous. A simple majority vote of the Board shall decide the appeal and shall be final. All efforts will be made to have a determination from the Board as soon as administratively practicable.

<u>Documentation And Time Line</u>

A grievant may not file or advance a grievance outside of the designated timeframes. Any grievance having been answered and not appealed to the next step within the allotted time shall be considered resolved as of the previous disposition. Failure to process a grievance by an employee within the time limits set forth under this procedure, or agreed upon extensions, shall constitute termination of the grievance. Time limits may be extended by agreement in writing of the parties at any step of the procedure.

Internet and Email Use Policy

The Organization encourages the use of the Internet and e-mail as a means to make business and communication more effective. However, Internet service and e-mail are valuable and costly Organization resources and their purpose is to facilitate the business of the Organization. Irresponsible use of these resources reduces their availability for critical business operations, compromises Organization security and network integrity, and leaves the Organization open to potentially damaging litigation.

Any improper usage of the Internet or e-mail jeopardizes the Organization's legal standing and therefore cannot be tolerated. To ensure that all employees understand their responsibilities, the following guidelines have been established for using Organization e-mail and Internet access.

Employees should recognize that Internet and e-mail use is not private. Travaux has the right, but not the duty, to monitor all communications and downloads that pass through its facilities, at its sole discretion. Any information retained on Travaux's facilities may be disclosed to outside parties or to law enforcement authorities.

Acceptable uses of Organization e-mail and Internet access

The Organization provides Internet and e-mail access for business usage. Every staff member has the responsibility to maintain and enhance the Organization's public image and to use Organization e-mail and access to the Internet in a responsible and productive manner that reflects well on the Organization. The Organization recognizes that there will be occasional personal use on lunch breaks and during non-working hours (with the approval of management), but this shall not be excessive or unreasonable.

Unacceptable uses of Organization e-mail and Internet access

The Organization e-mail and Internet access may not be used for transmitting, retrieving or storage of any communications of a discriminatory or harassing nature or materials that are obscene or "X-rated". Harassment of any kind is prohibited. No messages with derogatory or inflammatory remarks about an individual's race, age, disability, religion, national origin, physical attributes or sexual preference shall be transmitted. No abusive, profane or offensive language is to be transmitted through the Organization's e-mail or Internet system. Electronic media may also not be used for any other purpose that is illegal or against Organization policy or contrary to the Organization's best interests. Solicitation of non-Organization business, or any use of the Organization e-mail or Internet for personal gain, is prohibited.

Given that there is a limited amount of bandwidth available for use in the Organization, certain activities should not occur. Unless approved by management, employees should not use Travaux Internet connections for any of the following activities:

- Internet Radio or other streaming audio or video
- Peer to Peer file sharing networks
- Instant Messaging
- Downloading of audio, video or other large multimedia files

Communications

Each employee is responsible for the content of all text, audio or images that they place or send over the Organization's e-mail and Internet system. No e-mail or other electronic communications may be sent that hides the identity of the sender or represents the sender as someone else or someone from another Organization. All messages communicated on the Organization's e-mail and Internet system should contain the employee's name. We require that all communications sent by employees via the Organization's e-mail and Internet system comply with all Organization policies and not disclose any confidential or proprietary Organization information.

Under normal circumstances email and the Internet should not be used to transmit protected patient information as defined by HIPAA. Such confidential information can be transmitted only when the appropriated safeguards have been established and approved by management and the MIS department.

Copyright Issues

Employees on the Organization's e-mail and Internet system may not transmit copyrighted materials belonging to entities other than this Organization. Please note, that non-adherence to this policy puts the Organization in serious legal jeopardy and opens the Organization up to significant lawsuits and public embarrassment. All employees obtaining access to other companies' or individuals' materials must respect all copyrights and may not copy, retrieve, modify or forward copyrighted materials, except with permission. Failure to observe copyright or license agreements may result in disciplinary action up to and including termination. If you have questions about any of these legal issues, please speak with your manager or MIS before proceeding.

Software

To prevent computer viruses from being transmitted through the Organization's e-mail and Internet system, and to ensure that the software is properly licensed so as not to place Travaux in jeopardy of copyright infringement laws, there will be no downloading of any unauthorized software. All software downloaded must be registered to the Organization. Employees should contact MIS if they have any questions.

<u>Security</u>

All messages created, sent, or retrieved over the Organization's e-mail and Internet is the property of the Organization and should be considered public information. While we do not presently monitor employees internet or e-mail traffic, the Organization reserves the right to access and monitor the content of all messages and files on the Organization's e-mail and internet system at any time in the future with or without notice. Employees should not assume electronic communications are private and should transmit highly confidential data in other ways. E-mail messages regarding sensitive matters should warn that such communications are not secure or confidential.

Electronic Communications Policy

Travaux recognizes the importance of the Internet and all forms of electronic communications.

Electronic communications include all forms of internet activity such as blogging, social

media websites, personal web sites, postings on wikis and other interactive sites, postings on video or picture sharing sites, comments on the public Internet, and/or email.

Examples include but are not limited to:

- Social Networking Sites (LinkedIn, Facebook);
- Micro-blogging Sites (Twitter);
- Blogs (including company and personal blogs);
- Online Encyclopedias (Wikipedia); and
- Video and photo-sharing websites (YouTube; Flickr)

The purpose of the guidelines in this policy is to promote a respectful, knowledgeable interaction among employees with persons utilizing social media. These guidelines are also to protect the privacy, confidentiality, and interests of Travaux, employees, programs, partners, and customers.

In general, employees should think carefully before posting online, because most online social platforms are open for all to see. Despite privacy policies, employees cannot always be sure who will view, share or archive the information that is posted.

Before posting anything, employees should remember that they are responsible for what is posted online.

Employees should carefully consider the risks and rewards with respect to each posting. Employees should remember that any conduct, online or otherwise, that negatively or adversely impacts the employee's job performance or conduct; the job performance or conduct of other co-workers; or adversely affects clients, customers, colleagues or associates of Travaux or Travaux's legitimate business interests, may result in disciplinary action, up to and including termination.

If employees have any doubt about what to post online, it is probably better not to post, since once something is placed in cyberspace; it is often difficult to retract the information. Employees should use their best judgment and exercise personal responsibility when posting to any social media websites.

Employees should attempt to limit their use of social media during working hours or on equipment provided by Travaux unless such use is work-related or authorized by a supervisor.

Employees should avoid using Travaux provided email addresses to register on social

networks, blogs or other websites for personal use.

Employees should express only personal opinions online and an employee should never represent himself or herself as a spokesperson for Travaux or other co-workers, clients, customers, colleagues or other individuals who work on behalf of or who are associated with Travaux.

If an employee chooses to post online content relating to Travaux, the employee should make it clear that he or she is not speaking on behalf of Travaux by a disclaimer stating that "the posting on this website are my own and do not necessarily reflect the views of Travaux." This disclaimer should be visible and easy to understand.

Employees should make sure that online postings do not violate any non-disclosure or confidentiality obligations and disclose Travaux's trade secrets and confidential and proprietary information.

Under no circumstances should any applicant, tenant, resident, or client information ever be communicated.

Note that the use of copyrighted materials, unfounded or derogatory statements, or misrepresentation is prohibited by Travaux and can result in disciplinary action up to and including employment termination.

Honor the privacy rights of our current employees by seeking their permission before writing about or displaying any happenings that might be considered to be a breach of their privacy and confidentiality.

Legal Liability of Employees and the Internet

As an employee you are legally liable for anything you write or present online.

Where applicable law permits, the employer reserves the right to monitor the employee use of any social media, and take appropriate action with respect to inappropriate or unlawful postings.

Retaliation

Travaux prohibits taking negative action against any employee for reporting a possible violation of this social media policy or cooperating in any investigation with respect to a potential social media policy violation. Any employee who retaliates against any employee for reporting a possible deviation from this policy or for cooperating in any investigation will be subject to disciplinary action, up to and including termination.

Employees can be disciplined by Travaux for commentary, content, or images that are defamatory, pornographic, proprietary, harassing; libelous, discriminatory, or that can create a hostile work environment.

Note that these policies and guidelines apply only to work-related issues and are not meant to infringe upon your privacy, personal interaction or commentary online.

Employees are to use this policy in conjunction with our internal Internet and E-mail Policy which remains in effect.

Electronic Equipment Use Policy

Travaux understands that, from time to time, employees may need to make telephone calls during business hours. However, it is important that employees keep personal phone calls as brief and infrequent as possible in order to provide excellent service to our customers and/or clients, as well as fulfill their work obligations to the Organization. Restrict personal phone calls to break times whenever possible. Abuse of personal phone calls may result in disciplinary action up to and including termination of employment. Personal usage of cell phones is included within this policy, as it reduces daily productivity in servicing our customers. Please be aware that Organization telephones are the property of Travaux, and personal communications are not secure or confidential.

All equipment is assigned primarily for use of official business. Equipment is not to be modified for personal use. Travaux retains the right to all information transmitted through electronic communications and employees should not have privacy expectations for such communications. While employees may use personal cell phones, personal calls during work hours should be limited.

Travaux assigned cell phones may be used on a limited basis for personal business, however the employee will be expected to reimburse Travaux the actual cost of each call, if any. Use of office telephones and cell phones for long distance should be limited to business calls only. Two-way radio communication should utilize professional language appropriate to the nature of each transmission.

No personal business should be conducted using two-way radios.

Personnel Files

A Travaux employee may wish to review information found in his or her personnel file. It is the policy of Travaux to allow employees access to their personnel files. If the

employee would like to access his or her personnel file, a two-day notice request is required.

Travaux will make the employee's personnel file available to the employee at the Human Resource Department during regular business hours. The employee is permitted to copy all or part of the information from his/her personnel file. Employees may be charged a standard fee for copies. Travaux requires that employees view their personnel files in the presence of a manager or a representative of the Human Resource Department.

If, after reviewing the employee's personnel file, there is a disagreement about any information found in that file, removal or correction of the information may be agreed upon by Travaux and the employee. If Travaux and the employee cannot agree upon removal or correction, the employee may submit a written statement explaining the employee's position. The statement will become part of the employee's permanent file and will be disclosed along with the disputed information should disclosure from the employee's personnel file be made to a third party.

Voluntary Resignation

Should an employee seriously consider resignation, he or she should be encouraged to discuss the reasons with his or her supervisor or a member of the Human Resource Department prior to resignation. We urge the employee to notify his or her supervisor at least two weeks in advance of his or her departure and provide Travaux with proper notice. This will provide time for the Organization to prepare for a replacement, prepare the final paycheck, and will put the employee in a favorable position to be considered by Travaux for future employment. (Travaux does recognize that all employment relationships with Travaux are on an at-will basis, unless there is an employment contract that stipulates otherwise, and reserves the right to terminate employment relationships at any time.) All notices of resignation will be followed up with an exit interview.

Exit Interview Policy

It is the preference of Travaux to talk to each employee who is resigning from the Organization. Such an interview is essential to provide an opportunity for the departing employee to return any Organization property in his or her possession and to review details of benefit program termination. However, an equally important purpose is to obtain the reactions of an employee to his or her employment experience with Travaux. An employee who has decided to leave the Organization may have constructive suggestions to offer management. Such an employee might not have felt ready to make the suggestions earlier.

Exit interviews are kept in a separate, confidential file under the supervision of the Human Resource Director. The comments expressed during the exit interview will be received in a constructive manner and will not affect the terminating employee's eligibility for rehire.

Exit Interviews may reveal the need for increased training, new programs, changes in policies, and/or supervisory problems. They will also provide insight as to where Travaux is perceived to be most successful. It is the responsibility of the Human Resource Department to report trends indicative of problem areas to the appropriate manager for review and discussion.

<u>Contact Numbers</u> <u>Human Resource Staff</u> Crystal Reed-Hardy, Human Resources: (414) 286-5586 <u>Your Supervisor:</u>

Number

Name

Development

		<u>Notes</u>